# Other Financial Services

UK & European Financial Services M&A: Sector Trends H2 2024 | H1 2025



### **Asset / Wealth Management:**

M&A landscape remains consistently hot—private equity drives mergers-of-equals and turbocharges trade consolidation in the last 12 months.

### **Brokers / Corporate Finance:**

It's all about the people—M&A activity centres around acquiring sector expertise, client relationships and local market knowledge.

### **Payments:**

While Global Payments' US\$24.25 billion acquisition of Worldpay from FIS and FIS's US\$13.5 billion response acquisition of Global Payments' issuer solutions have dominated headlines, the sheer volume of deals in the payments space speaks for itself.

### **Consumer Finance:**

Is anyone talking about anything other than Klarna's long-awaited US equity debut?

## Financial Market Infrastructure:

Mega private equity buy-outs shape Europe's FMI landscape—KKR seeks to emulate Blackstone's Refinitiv success through acquisition of OSTTRA.

## Specialty Finance / Marketplace Lending:

Complexity of deal-making has materially increased in the last 12 months. Debt, in the form of warehouses, revolvers and notes, often plays a pivotal role even in "vanilla" deals.

# Our dedicated UK & European financial services core team



### Asset / Wealth Management



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### **Financial Market** Infrastructure



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### Specialty Finance / Marketplace Lending



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### **Asset / Wealth Management**

### **Current market:**

M&A landscape remains consistently hot

### We are seeing:

#### Private equity driven deals:

- ☐ **Acquisitions** (e.g., Oaktree's, Mayfair's and Aquiline's respective acquisitions of Close Brothers AM, VG and Isio)
- ☐ Mergers of equals (e.g., Pollen Street-backed Kingswood and Mattioli Woods merge)
- □ Bolt-on M&A (e.g., Parthenon-backed Titan Wealth's acquisitions of Finance Shop, FS Wealth Management, Workplace Advice Group, Advisa Wealth, Independent Wealth Planners, Ravenscroft Investments, AHR Group and Aspira Corporate Solutions)
- ☐ Supercharging trade consolidators (e.g., KKR's and TA Associates' €265 million equity investment in Söderberg & Partners)

#### Market consolidation skewed towards medium-sized and smaller deals:

- Medium-sized deals (i.e., <US\$ 10 billion AuM):</p> >15 deals, primarily across UK and Germany
- ☐ Smaller deals (i.e., <US\$ 1 billion AuM): >20 deals, primarily across UK and France

#### 3 hottest M&A sub-verticals:



IFAs: Söderberg & Partners' acquisitions of / equity investments in >15 UK-based IFAs in 12 months





### Italy Germany

Credit management: doValue's acquisitions of coeo and Gardant



### Spain

Private equity: Santander's, Orbyn's and Kutxabank's respective acquisitions of 89.9% of Tresmares Capital, Dozen Investments and 63% of Talde Gestion

### **Key drivers / challenges:**

### Voracious appetite of:

- Mega financial sponsor consortiums (e.g., CVC / Nordic Capital / Platinum Ivy consortium's acquisition of Hargreaves Lansdown and Nordic Capital / OTPPB consortium's equity investment in Max Matthiessen)
- □ **Solo financial sponsors** (e.g., Apax's acquisition of Evelyn Partners' professional services business)

#### Private banks adopt polarised strategies across different business lines:

- □ Slimming down: Handelsbanken, IHAG and HSBC Germany all disposed of non-core private client businesses
- ☐ **Bulking up:** BNP Paribas snapped up HSBC Continental Europe's German custody business and Axa's asset management business

### Investment in WealthTech remains a key focus for established managers:

- Established managers swallow value-enhancing technology (e.g., Amundi's and Quilter's respective acquisitions of Aixigo and NuWealth)
- Availability of growth capital for WealthTech (e.g., RockFi, Flanks, Fundment and QPLIX all successfully executed funding rounds in the last 12 months)

### Trends to watch:

Superior technology delivering competitive advantage — 3 focus areas:

- ☐ **Al adoption** (mainly machine learning and generative Al)
- End-to-end workflow automation (i.e., eliminating human error)
- □ Turnkey digital asset management infrastructure

Private equity encouraging and funding growth through bolt-on M&A involving:

- □ Acquisition of rival managers
- □ Acqui-hires of high-performing teams

Our M&A forecast



M&A forecast legend

 $\triangle \triangle \triangle \triangle \triangle$  Flat ▲ ▲ △ △ △ Limited growth ▲ ▲ △ △ Steady growth ▲ ▲ ▲ △ Strong growth ▲ ▲ ▲ Very strong growth

We do not see M&A activity slowing down in the short-term—with activist forces holding listed managers to account and private equity driving consolidation amongst smaller managers, we expect plenty of deals to be inked in the next 12 months.

## **Payments**

#### **Current market:**

Consistently high M&A activity levels

### We are seeing:

Payment service providers deploy the full gamut of growth strategies:

- ☐ **Mergers** (e.g., Moka & United Payment)
- Mega acquisitions (e.g., Global Payments' acquisition of Worldpay)
- ☐ **Bolt-on acquisitions** (e.g., Fiserv's acquisitions of 49.9% of AIB Merchant Service and CCV)
- ☐ **Joint ventures** (e.g., Mastercard's partnerships with PayPal, Deutsche Bank, EGBANK, Chainlink, MoonPay, Jeel / Riyad Bank, NatWest and Argyle)

Private capital appetite remains strong for participation in fundraisings at all stages:

#### Early-stage:

- Cusp Capital (€10 million investment in Payflow)
- ☐ Project A (participation in US\$8.5 million funding round in Mimo)
- Mouro Capital (participation in £5 million Seed funding round in Burbank)

#### Series B / C:

- ☐ **Elephant VC** (participation in US\$78 million Series B funding round in Sipay)
- ☐ **Jump Capital** (participation in US\$41 million Series B funding round in Navro)
- ☐ Endeit Capital (participation in US\$37 million Series B funding round in Nomupay)

- □ Vitruvian (US\$190 million investment in Dojo)
- ☐ Penta Capital (US\$30 million investment in CellPoint Digital)
- □ Accel (participation in US\$267 million Series F funding round in Zepz)

#### Private equity focuses acquisition firepower on:

- □ **Payment RegTech** (e.g., Carlyle's majority acquisition of SurePay and Bridgepoint's acquisition of Eckoh)
- □ Payment solutions (e.g., Arcapita's consortium's acquisition of NEOPAY and Investcorp's acquisition of Epipoli)
- ☐ Emerging markets payment infrastructure (e.g., SPE's acquisition of OMOA)

### **Key drivers / challenges:**

Availability of high-quality opportunities—first movers:

- ☐ Cash-out of early-bird investments (e.g., Adenia's disposal of OMOA)
- ☐ Cash-out of liquid stakes (e.g., Poste Italiane's disposal of 3.78% of Nexi)
- □ Partner with established payment infrastructure providers (e.g., AIB's disposal of 49.9% of AIB Merchant Service)

Competition in the payments space intensifies (even further). Market participants seek:

- □ Consolidation of local market positions (e.g., 360 Payment Solutions' acquisitions of TSI Plus and José Miguel López)
- Delivery of innovative customer experience (e.g., myPOS's acquisitions of UTP Group and Toporder and Stripe's acquisition of Lemon Squeezy)
- ☐ **Expansion of geographical reach** (e.g., Ebury's and Peach Payments' respective acquisitions of ArcaPay and PayDunya)

### Trends to watch:

Availability of non-core assets from larger payment institutions:

- ☐ **Streamlining operations** (e.g., Paysafe's disposal of direct marketing business)
- ☐ Reshaping strategic focus (e.g., Global Payments' disposal of issuer solutions business)
- Banks preferring partnership models in the payments arena (e.g., Deutsche Bank, Santander UK, Barclays, Citi and Standard Chartered all inked payments partnerships in the last 12 months)

### **Financial Market Infrastructure**

#### **Current market:**

Not high in volume, but makes up in value

### We are seeing:

Eye-catching stock exchange acquisitions:

- ☐ Horizonal consolidation (e.g., Euronext's voluntary share exchange offer for ATHEX)
- ☐ **Regional influence** (e.g., Euronext's acquisition of Nasdaq Clearing Sweden's and Nasdaq Oslo's commodities exchange and clearing businesses)
- ☐ International expansion (e.g., MIH's acquisition

#### Financial sponsors drive M&A activity:

- Mega private equity buy & build strategies (e.g., KKR's acquisition of OSTTRA)
- ☐ SWFs dip a toe into European FMI (e.g., GIC's acquisition of 4.99% of Euroclear)
- International public sector investors (e.g., TCorp's acquisition of 4.92% of Euroclear)

### Euronext leads the charge on vertical integration:

- ☐ Research and market data (e.g., acquisitions of Global Rate Set Systems and Substantive Research)
- ☐ Financial reporting and cross-border tax relief (e.g., acquisition of Acupay)
- ☐ Transaction management (e.g., acquisition of Admincontrol)

### Euroclear leads the charge on digital transformation:

- ☐ Investment technology solutions (e.g., acquisition of strategic stake in Inversis)
- □ DLT-powered financial market infrastructure (e.g., acquisition of strategic stake in Marketnode)

### **Key drivers / challenges:**

### Cashing out of liquid FMI stakes by:

- ☐ Banks: Société Générale's and Citi's disposals of 3.9% and 0.99% of Euroclear, respectively
- ☐ Stock exchanges: LSEG's disposal of 4.92% of Euroclear and MOEX's disposal of 13.1% of KASE

#### Availability of high-quality non-core businesses:

- ☐ Commodities exchanges and clearing (e.g., Nasdag's disposal of Nordic power futures business)
- □ **OTC post-trade infrastructure** (e.g., S&P's and CME's disposal of OSTTRA)

### Digital asset players scale inorganically across:

- OTC trading (e.g., Zodia's acquisition of Elwood)
- □ On-exchange trading (e.g., CoinDCX's acquisition of BitOasis)
- ☐ **Custody** (e.g., Zodia's acquisition of Tungsten Custody Solutions)

### Trends to watch:

Euroclear's July 2025 plans (to establish EU-wide posttrade infrastructure single market) to drive intra-EU acquisitions and JVs.

#### Differentiated regulatory approach to FMI:

- □ Increased scrutiny of established FMI (e.g., introduction of Bank of England's "fundamental rules" for FMI operators)
- □ Support for new-age FMI (e.g., launch of UK's Digital Securities Sandbox)

### Middle East emerges as the region to watch for FMI expansion:

- Outbound (e.g., UAE-based Fundament Capital's acquisition of 6.86% of MOEX)
- ☐ **Inbound** (e.g., UAE-based Tungsten Custody Solutions acquired by Zodia)

Our M&A forecast



High levels of M&A activity will continue—no shortage of appetite for scale, scope and innovation on the buy-side, and no shortage of non-core assets from established banks (migrating to partnership models) and from larger PSPs (in the aftermath of mega acquisitions). M&A forecast legend

 $\triangle \triangle \triangle \triangle \triangle$  Flat

 $\triangle$   $\triangle$   $\triangle$  Limited growth

▲ ▲ △ △ Steady growth

▲ ▲ △ △ Strong growth ▲ ▲ ▲ Very strong growth Our M&A forecast



Euronext and Euroclear have set feverish paces for inorganic vertical

integration and digital transformation, respectively. In a vertical where

competition between LSEG, Deutsche Börse, Nasdag, Euronext and

international scale and product scope means everything, we expect intense

Euroclear for choice market data and post-trade solution targets to continue.

M&A forecast legend

 $\triangle \triangle \triangle \triangle \triangle$  Flat  $\triangle$   $\triangle$   $\triangle$  Limited growth ▲ ▲ △ △ Steady growth

▲ ▲ ▲ △ Strong growth

▲ ▲ ▲ Very strong growth

Other Financial Services 4



### **Broker Dealers / Corporate Finance**

### **Current market: Sprinkling of eye-catching deals**

### We are seeing:

#### Trade consolidators acquire at all levels:

- ☐ **Mergers** (e.g., CIMD Intermoney & Beka)
- ☐ **Mega acquisitions** (e.g., DNB's acquisition of Carnegie)
- ☐ Strategic acquisitions (e.g., J. Safra Sarasin's acquisition of a majority stake in Saxo Bank)
- **Bolt-on specialist capabilities** (e.g., Stifel's acquisition of Bryan Garnier)
- ☐ **Acqui-hires** (e.g., Stifel's acquisition of 36 B. Riley employee advisors)

### Appetite for equity investments into digital platforms from:

- ☐ Global market makers (e.g., Citadel Securities' investment in TransFicc)
- ☐ **Established banks** (e.g., Qatar Development Bank's investment in Wahed)
- Venture capital investors (e.g., Noteus Partners' investment in Scalable Capital)
- ☐ **General public** (e.g., eToro's Nasdag IPO and Derayah's Tadawul IPO)

### Strategic investments into digital platforms from:

- ☐ **Private equity investors** (e.g., TA Associates' investment in smartTrade)
- □ **Scaled fintech** (e.g., Softline's investment in Finup24)

### **Key drivers / challenges:**

### Banks ink:

□ Opportunistic acquisitions to secure scale (e.g., BNP Paribas Securities Services' acquisition of HSBC Continental Europe's custody and depositary bank business)

- Complementary businesses to grow international footprint (e.g., J. Safria Sarasin's acquisition of a majority stake in Saxo Bank)
- Opportunities to (re-)expand into investment banking (e.g., Alpha Bank's acquisition of Axia Ventures)
- □ Delivery of enhanced product offerings (e.g., GKB's acquisition of BZ Bank)
- □ Partnerships to explore distribution opportunities (e.g., Swedbank's investment banking JV with SpareBank 1)

#### Availability of:

- □ Partnership capital for portfolio companies with promise (e.g., WestBridge's acquisition of a majority stake in Causeway Securities)
- ☐ Growth capital for digital providers (e.g., Savr, Wahed, Scalable Capital, smartTrade and TransFicc have all raised funding in the last 12 months)
- □ Consolidation capital for regional brand names (e.g., National Bank of Bahrain's acquisition of 21.07% of SICO)

#### Trends to watch:

#### Market consolidation amongst online brokers:

- □ Driven by private capital constraints and higher cost of debt funding
- ☐ Early signs of M&A activity (e.g., Foconis' acquisition of MACD)
- Ever-increasing importance of Al in stock trading (e.g., Robinhood's acquisition of Pluto Capital)

#### Resurgence in appetite for crypto trading across the entire asset class:

- ☐ Investment platforms (e.g., Coinbase's acquisition of BUX Europe)
- □ **Digital asset servicing** (e.g., Request Finance's and Matrixport's respective acquisitions of Pay.so and Crypto Finance Asset Management)
- □ **Data analytics** (e.g., CoinDesk's acquisition of CCData)

### **Consumer Finance**

### **Current market:**

Marginal uptick in M&A activity

### We are seeing:

Buy-now, pay-later providers attract the most private capital interest in the last 12 months:

### Hottest consumer lending verticals for fundraising activity in the last 12 months



Announced funding rounds:

- SeQura (€410 million debt and equity funding round)
- □ **Tabby** (US\$160 million Series E funding round)
- ☐ Axio (US\$20 million equity investment from Amazon)



### 2nd Credit cards

- □ Pliant (US\$40 million Series B funding round)
- ☐ **Yonder** (£23.4 million early-stage funding round and equity investment from NatWest)
- Mynt (€22 million Series B funding round)



### Announced funding rounds:

- ☐ MoneyFellows (US\$13 million pre-Series C funding round)
- ☐ Fido (US\$20 million Series B funding round)
- ☐ **Abound** (£250 million debt funding round)

#### **Established banks:**

- ☐ **Go whale hunting** (e.g., Barclays' acquisition of General Motors' card business)
- Prefer funding consumer finance providers, rather than consumer loans (e.g., Deutsche Bank's £250 million debt funding facility for Abound)
- Expend venture capital on finance for underserved consumers (e.g., CommerzVentures' participation in MoneyFellows' pre-Series C funding round)

### Consumer finance heavyweights:

- □ Snap up distressed assets (e.g., Klarna's acquisition of Laybuy's New Zealand assets)
- Recognise importance of sustainability prerogatives (e.g., Younited's acquisition of Helios)
- Deepen existing customer offering (e.g., Tide's acquisition of Onfolk)

### **Key drivers / challenges:**

### Diverse buyer / investor profile:

- Public markets: eleving, Enity and Younited were amongst the few financial services businesses to successfully enter the public equity markets in the last 12 months
- □ Venture capital: primarily participation in funding rounds, with the sweet spot being Series A to C in the last 12 months
- ☐ Multilateral development banks: targeting developing financial systems (e.g., IFC's equity investment in MNT-Halan)

### Consumer finance providers partner to:

- ☐ Rapidly expand distribution channels (e.g., Klarna's 5 BNPL partnerships with Meta, Eurostar, eBay, JPMorgan Pay and GooglePay)
- ☐ Increase product suite (e.g., Klarna's debit card partnership with Visa)
- Deepen understanding of customer spending behaviours (e.g., Abound's and Argyle's respective open banking partnerships with D•One and Mastercard)

### **Trends to watch:**

### Appetite for growing verticals:

- □ Payroll finance on both sides of the Atlantic (e.g., Vistra's and Zellis' respective acquisitions of iiPav and Hastee)
- Personal loans (e.g., Lendable's partnership with Post Office)
- ☐ Credit card usage remains strong (e.g., Pliant, Mynt and Yonder all successfully executed funding rounds in the last 12 months)

## Our M&A forecast



The broker dealer / financial advisory world is crowded, especially with the prevalence of online trading channels. Market consolidation across investment platforms (both traditional and digital asset classes) seems inevitable.

M&A forecast legend

 $\triangle \triangle \triangle \triangle \triangle$  Flat

 $\triangle$   $\triangle$   $\triangle$  Limited growth ▲ ▲ △ △ Steady growth

▲ ▲ ▲ △ Strong growth

▲ ▲ ▲ Very strong growth

Our M&A forecast



Despite increasing regulatory scrutiny and high-profile insolvencies

(e.g., Laybuy and Divido), lender and consumer appetite for BNPL is still

the spark which ignites exit hopes for larger consumer finance providers.

growing. Success of Klarna's long-awaited U.S. equity debut could be

M&A forecast legend

 $\triangle \triangle \triangle \triangle \triangle$  Flat  $\triangle$   $\triangle$   $\triangle$  Limited growth

▲ ▲ △ △ Steady growth ▲ ▲ ▲ △ Strong growth

▲ ▲ ▲ Very strong growth

Other Financial Services 6



### **Specialty Finance / Marketplace Lending**

#### **Current market:**

Limited M&A activity, dampened by UK motor finance uncertainty

#### We are seeing:

Private capital providers display continued appetite for specialty lenders:

- ☐ Focus on early-stage fundraisings (i.e., pre-Seed to Series B)
- Only SME lenders buck the trend

#### Funding rounds often comprise:

- ☐ Equity & debt: across SME lending (e.g., Lenkie's Series A) and working capital finance (e.g., Revving's Series A) sub-verticals
- □ Debt only: across motor finance sub-vertical (e.g. Ayan Capital's and Carmoola's fundraisings)

#### Consolidation activity by:

- ☐ Established banks: displaying appetite for leasing (e.g., NLB's acquisitions of Summit Leasing Slovenija and Mobil Leasing)
- □ Trade: seeking scale and scope

Partnerships remain the preferred route for B2B BNPL growth:

- ☐ Last 12 months: Mondu / Payin3 and Mondu / Lemonway partnerships
- Previous 12 months: Hokodo / BNP Paribas and Two / Santander partnerships

### **Key drivers / challenges:**

SME lending retains its crown as the hottest sub-vertical for growth capital:

Hottest specialty lending verticals for fundraising activity in the last 12 months





SME lending

- Announced funding rounds:
- Finom (€92.7 million equity)
- □ **Lenkie** (£49 million equity & debt)
- ☐ Finbee Verslui (£35 million equity)

### 2<sup>nd</sup> Motor finance

Announced funding rounds:

- ☐ Ayan Capital (US\$25 million debt only)
- □ Knave (US\$100 million)
- ☐ Carmoola (US\$100 million debt only)



Working capital finance & factoring

Announced funding rounds:

- ☐ Revving (US\$107 million equity & debt)
- ☐ Flow48 (US\$69 million equity & debt)

#### Trade consolidators searching for:

- ☐ Share of existing market (e.g., Orbian's acquisition of Roger)
- ☐ Entry into new geographies (e.g., MNT-Halan's acquisition of Tam Finans)
- ☐ Enhanced technological capability (e.g., Credion's acquisition of CapSearch)
- □ **Digital distribution channels** (e.g., Orbian's acquisition

### Established banks seeking:

- To conquer specialist niche markets (e.g., Paragon Bank's acquisition of Five Arrows Leasing)
- ☐ In-house technological advancement (e.g., Alpha Bank's acquisition of Flexfin)
- ☐ **Diversify lending capabilities** (e.g., Victoriabank's acquisition of Microinvest)

### Trends to watch:

The UK Financial Conduct Authority's consultation process provided long-awaited certainty for UK motor finance (following the Supreme Court's judgments on discretionary commission arrangements):

- □ Private equity exits of UK motor finance businesses (which have been backed for longer than originally intended)
- □ Larger lenders deploying excess provisions to acquire further scale
- Medium-sized lenders reconsidering risk appetite some lenders will consider shrinking exposures



### **Market consolidation**

### Deal highlight:

White & Case advised Titan Wealth on:

☐ its acquisition of IWP, a leading provider of financial planning solutions across the UK; and

### Larger:

### Mattioli Woods & **Kingswood Group**

UK Merger

May 2025

#### **EFG International**

Switzerland

Acquisition of Cité Gestion

February 2025

### J. Safra Sarasin Group Switzerland

Acquisition of MIV Asset Management

December 2024

#### DNB

Norway

Acquisition of Carnegie

October 2024

### Mid-sized:

### Fidelius & Timothy **James & Partners**

Merger

June 2025

### Indosuez Wealth Management/ Credit Agricole

Switzerland

Acquisition of Banque Thaler

## Soprarno (Banca Ifigest)

Acquisition of Milano Investment Partners

**HKR LUNIS &** Grossbötzl, Schmitz & Partner

Germany Merger

April 2025

☐ its acquisition of AHR, one of the UAE's largest financial advisory services businesses with operations spanning Malaysia, Cyprus, Mauritius and the BVI.

#### **Azimut**

### Morocco

Acquisition of 29% of Red Med Asset Management and 25% of Red Med Securities

#### Semmie

**Netherlands** Acquisition of Saxo

Bank's Dutch/Belgian SaxoWealthCare and SaxoPensioen business

March 2025

#### InCred Group IJΔF

Acquisition of Arrow Capital

February 2025

### **Banca Etica**

Acquisition of 70% of Impact Sgr

January 2025

### 7IM

Acquisition of Rockhold Asset Management

### **Gonet & Cie**

Switzerland

Acquisition of majority stake in ONE Swiss Bank

### **Tavistock**

UK

Acquisition of Alpha Beta Partners

November 2024

### Cazenove Capital / **Schroders Wealth** Management

Acquisition of Whitley Asset Management

October 2024

# Asset / Investment & Wealth Management – Publicly reported deals & situations

### Market consolidation continued

### Vontobel

#### DACH

Acquisition of IHAG Privatbank's client book

September 2024

### Impax Asset Management

HK

Acquisition of SKY Harbor Capital Management's European AuM

## Titan Wealth (backed by Parthenon Capital)

UΚ

Acquisition of AHR Group

July 2024

### **Smaller:**

## Titan Wealth (backed by Parthenon Capital)

UK

Acquisition of Finance Shop

## Titan Wealth (backed by Parthenon Capital)

UK

Acquisition of FS Wealth Management

July 2025

#### **Truncus & Investor AM**

Belgium Merger

June 2025

## Titan Wealth (backed by Parthenon Capital)

UK Acquisition of Workplace Advice Group

### Psagot

Israel
Acquisition of Global
Net's IRA provident
fund business

April 2025

### **Groupe Crystal**

France

Acquisition of Koytcha Conseil

## Titan Wealth (backed by Parthenon Capital)

Channel Islands
Acquisition of

Advisa Wealth

January 2025

#### Moneyfarm

UK

Acquisition of Willis Owen

## Titan Wealth (backed by Parthenon Capital)

JK

Acquisition of Independent Wealth Planners

### **DoorFeed**

France

Acquisition of Ikory
Asset Management

### **Astoria Finance**

### France

Acquisition of Parisii Gestion Privee

#### **Astoria Finance**

France

Acquisition of Synergie Conseils Patrimoine

December 2024

## (Undisclosed) purchasing consortium

Germany

Acquisition of Ride

November 2024

### Jupiter Asset Management

Acquisition of Origin Asset Management

## Titan Wealth (backed by Parthenon Capital)

Channel Islands

Acquisition of Ravenscroft Investments

October 2024

### **Groupe Premium**

France
Acquisition of Haenggi
& Associés

### Perspective Financial Group

UK

Acquisition of Whittington Goddard Associates

## Perspective Financial Group

UK

Acquisition of Copthorne Financial Services

September 2024

## Carat Capital (backed by Parquest Capital)

France

Acquisition of Charpentier Patrimoine

## Carat Capital (backed by Parquest Capital)

France

Acquisition of Jean Segalas

### **Groupe Crystal**

France

Acquisition of PCA Finance

## Rhetores (backed by Activa Capital)

France

Acquisition of Profil Finance

July 2024

### Financial planning M&A

### **Deal highlight:**

White & Case advised Söderberg & Partners, a KKR and TA-backed Nordic wealth management and corporate pensions provider, on:

- ☐ its acquisition of an equity stake in Moneyweb 123;
- ☐ its acquisition of an equity stake in Vobis;
- its acquisition of an equity stake in Murphy Group Scotland;
- its acquisition of an equity stake in Blakes Financial Management;
- ☐ its acquisition, via portfolio company Cardan Financial Group, of Bloomfield Wealth Management;

### Söderberg & Partners/Fidelius

UK

Equity investment in Vobis

May 2025

### Söderberg & Partners

Equity investment in Moneyweb 123

### Söderberg & Partners

Minority equity investment in Murphy Group Scotland

### Söderberg & Partners

UK Equity

Equity investment in Blakes Financial Management

## Söderberg & Partners / Cardan Financial Group

UK

Acquisition of Bloomfield Wealth Management

April 2025

### Finli Group

Ū

Acquisition of Schaefer Financial Management

### Finli Group

UK

Acquisition of MMR Financial Planning

March 2025

### Söderberg & Partners / Marine Alliance

UK

Acquisition of Speedwell Insurance Brokers

February 2025

### Söderberg & Partners / Dartington Wealth Management

UK

Acquisition of Provisio Holdings

## Söderberg & Partners UK

Acquisition of Francis Clark Financial Planning

## Söderberg & Partners UK

Acquisition of Qi Financial Solutions Ltd

- its acquisition, via portfolio company Marine Alliance, of Speedwell Insurance Brokers;
- its acquisition of an equity stake in E.E.N Holding;
- ☐ its acquisition, via portfolio partnership company Dartington Wealth Management, of Provisio Holdings;
- □ its acquisition of an equity stake in Qi Financial Solutions;
- □ its acquisition of an equity stake in Radcliffe & Co (Life & Pension);
- □ its acquisition of an equity stake in Hoyl Independent
- ☐ its acquisition of an equity stake in Cheltenham IFA.

### Söderberg & Partners

UK

Acquisition of Radcliffe & Co Independent Financial Advisers

January 2025

### Söderberg & Partners

UK

Equity investment in E.E.N Holding

## Söderberg & Partners

Acquisition of Hoyl Independent Advisers

### Söderberg & Partners

Acquisition of Intelligent I-FA

### Söderberg & Partners

Acquisition of Mosaac

### Söderberg & Partners

Acquisition of George Square

December 2024

### Söderberg & Partners

UK

Acquisition of Cheltenham IFA

Söderberg & Partners UK

Bluezone Capital

Acquisition of

### Söderberg & Partners

Jule

Acquisition of Alexander Bates Campbell

October 2024

### **Brooks Macdonald**

UK

Acquisition of Lucas
Fettes Financial Planning

UK Acquisition of

September 2024

**Arion Bank** 

## Wren Sterling (backed

Arngrimsson Advisors

by Lightyear)

Acquisition of Howe
Maxted Financial Services

July 2024

# Asset / Investment & Wealth Management – Publicly reported deals & situations

### Fund management M&A

Crédit Agricole

Asset servicing

Acquisition of remaining 30.5% of CACEIS

December 2024

**Telemos Capital** 

Fund administration

Acquisition of majority stake in Permian

July 2024

### **Debt servicing M&A**

### **Deal highlight:**

White & Case advised doValue, a leading pan-European financial services provider, on:

- its acquisition of coeo Group, a German-headquartered digital receivables management platform, from Waterland Private Equity and certain minority shareholders; and
- its acquisition of Gardant, the Italian credit management business.

### doValue Germany

Acquisition of coeo

July 2025

### doValue

**Italy**Acquisition of Gardant

#### Intrum

Spain

Acquisition of 15% of Aktua Soluciones Financieras Holding

July 2024

### **Professional services M&A**

### **Disposals:**

**Evelyn Partners** 

Disposal of professional services business

January 2025

### **Acquisitions:**

**Apax Partners** 

Acquisition of Evelyn Partners' professional services business

January 2025

#### **Oaktree**

Australia Acquisition of stake in AZ NGA

September 2024

### **Direct lending / credit management M&A**

### Franklin Templeton

Acquisition of majority stake in Apera Asset Management

### Unicaja Banco

Private capital lending
Private lending JV
with Zenon Asset
Management

June 2025

#### Santander

Supply chain finance Supply chain finance JV with Pemberton Asset Management

December 2024

### **Private equity fund M&A**

#### Andbank

Andorra

Acquisition of 14.5% of Diana Capital

April 2025

### **Banco Santander**

Spain

Acquisition of 89.9% of Tresmares Capital

March 2025

#### Orbyn Spain

Acquisition of Dozen Investments

November 2024

### Kutxabank

Spain

Acquisition of 63% of Talde Gestion

October 2024

### Strong investor appetite

### **Deal highlights:**

White & Case advised Nordic Capital on its agreed joint investment with Ontario Teachers' Pension Plan Board in Max Matthiessen, the Nordic provider of pension, insurance and wealth management solutions.

White & Case advised a club of private credit funds and investment banks on a senior secured financing package to support the recommended offer by a consortium comprising CVC, Nordic Capital and Platinum Ivy to acquire UK-listed Hargreaves Lansdown.

White & Case advised Lunate, an Abu Dhabi-headquartered alternative investment manager, on its acquisition of a strategic stake in Azura Partners, a UK-based wealth manager serving ultra-high-net-worth and high-net-worth individuals, entrepreneurs and single-family offices.

### **Financial sponsors:**

## CVC, Nordic Capital & Platinum Ivy

UK

Acquisition of Hargreaves Lansdown

March 2025

### Nordic Capital and Ontario Teachers' Pension Plan Board Sweden

Equity investment in

Max Matthiessen

December 2024

## Market commentary: Prior to the pandemic wealth

Prior to the pandemic, wealth management was a sector known for its personal, high-touch interactions. However, COVID-19 changed everything, accelerating the industry's digitisation process (*Fintech Global–August 2024*).

## onsors: TPG Mayfair US UK

Acquisition of minority stake in Homrich Berg

### Oaktree Capital Management

UK

Acquisition of Close Brothers Asset Management

September 2024

### Mayfair Equity Partners

UK

Acquisition of majority stake in VG

### Aquiline Capital Partners

UK

Acquisition of majority stake in Isio Group

### KKR and TA Associates

Sweden

€265 million equity investment in Söderberg & Partners

July 2024

### Foreign investors:

Lunate

UK Equity investment in Azura Partners

April 2025

### MBOs:

Abrdn

UK
Disposal of Focus
Solutions by way of MBO

November 2024

## **Asset / Investment & Wealth Management –** Publicly reported deals & situations

### Strong investor appetite continued

### Non-profit:

## **Fondazione Cariplo**

Acquisition of 9.96% of Quaestio Holding

### **Fondazione Cassa** dei Risparmi di Forl Italy

Acquisition of 6.84% of Quaestio Holding

### **Fondazione Cariparma**

Acquisition of 12% of Quaestio Holding

## Fondazione Sardegna

Acquisition of 12% of

Quaestio Holding

### **Fondazione Sparkasse** di Bolzano

Acquisition of 10% of Quaestio Holding

#### June 2025

### **Public market:**

### **Brock Milton Capital**

Nasdag First North Growth Market IPO

#### April 2025

### **Cash-out**

### **Deal highlight:**

White & Case advised Goldman Sachs Asset Management on the sale of its 15% shareholding in Prima Assicurazioni, an Italian insurer and MGA that specialises in online car insurance, to AXA.

### **Financial sponsors:**

### Altor Norway

Disposal of Carnegie

October 2024

### **Asset managers:**

### **Goldman Sachs Asset Management**

July 2025

### Differing prerogatives of Europe's banks

### **Deal highlights:**

White & Case advised Nomura, the Tokyo-headquartered global financial services group, on its US\$1.8 billion acquisition of Macquarie's U.S. and European public asset management business (subject to customary regulatory approvals).

### Tag-in (acquisitions):

#### **BNP Paribas**

#### Germany

Acquisition of HSBC Continental Europe's German custody business

June 2025

### **Belfius Bank**

### Belgium Acquisition of 33%

May 2025

of Candriam

#### Nomura

### U.S. & Pan-European Acquisition of

Macquarie's U.S. and European public asset management business

### Italy Disposal of 15% of

Prima Assicurazioni

### White & Case advised BPCE's Caisse d'Epargne et de Prévoyance Hauts de France on its acquisition of Bank

Nagelmackers from Dajia Insurance.

#### **Banco BPM**

### Italy Acquisition of 89.9% of Anima Holding via public tender offer

April 2025

### ING

### **Netherlands**

Acquisition of 17.6% of Van Lanschot Kempen

March 2025

### **Delen Private Bank**

### Netherlands

Acquisition of Petram & Co

February 2025

### **BNP Paribas**

#### France

Acquisition of Axa's asset management business

December 2024

### S-Bank

#### Finland

Acquisition of Svenska Handelsbanken's Finnish private customer, asset management and investment services business

November 2024

### **Delen Private Bank**

Belgium Acquisition of Dierickx Leys

### **BPCE / Caisse d'Epargne** et de Prévoyance Hauts de France

France Acquisition of Bank Nagelmackers

July 2024

### Tag-in (JVs):

### Azimut

Partnership with FSI to launch TNB

May 2025

### **Tag-out (disposals):**

### Svenska Handelsbanken

### Finland

Disposal of Finnish private customer, asset management and investment services business

November 2024

### **IHAG Privatbank**

### DACH Disposal of client book

### **HSBC Germany**

### Germany

Disposal of private banking operations

September 2024

### WealthTech

### RockFi

WealthTech Successful €18 million Series A funding round

March 2025

led by Partech

### **Flanks**

WealthTech Successful €14 million funding round led by Motive Ventures

February 2025

### **Fundment**

### Client management SaaS

Successful £45 million Series C funding round led by Highland Europe

January 2025

### **QPLIX**

### WealthTech Successful €25 million equity investment from Partech (Growth Fund)

November 2024

### **Digitalization marches on**

### **Apex Group**

Luxembourg Acquisition of majority

May 2025

stake in Tokeny

### Amundi

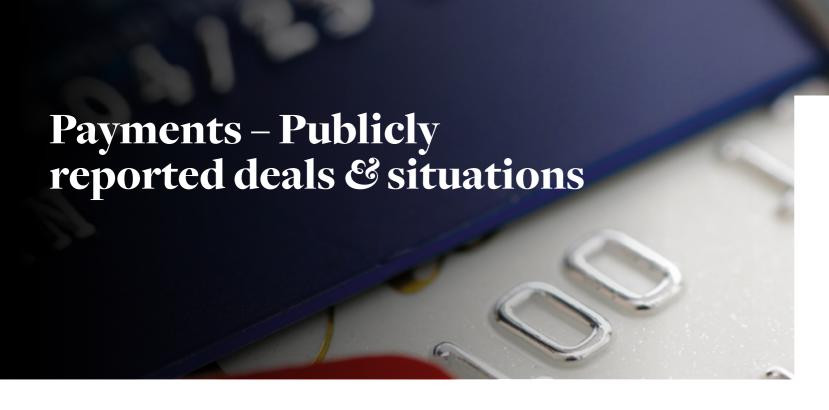
Germany Acquisition of Aixigo

November 2024

### Quilter

Acquisition of NuWealth

September 2024



### High appetite and deep pockets

### **Market commentary:**

94.6% of all eligible in-store card transactions in the UK were made using contactless in 2024, rising from 93.4% in 2023 (*Finextra–April 2025*).

## PE / VC—equity investments:

### **Cusp Capital**

Participation in €10 million funding round in Payflow

June 2025

### **Vitruvian Partners**

US\$190 million equity investment in Dojo

May 2025

### EdenBase, GPOS Investments, Pembroke VCT, Sidebyside and Ingenii VC

Participation in £5.7 million Series A funding round in Ryft Elephant VC and QuantumLight

Participation in US\$78 million Series B funding round in Sipay

Jump Capital, Bain Capital Ventures, Motive Partners and Unusual Ventures

Participation in US\$41 million Series B funding round in Navro

April 2025

Project A, Northzone and Seedcamp

Participation in US\$8.5 million funding round in Mimo

Hanaco Ventures, Fuel Ventures, IDC and Outward VC

Participation in £37 million investment round in Curve Debit cards have overtaken cash as the favoured payment method among consumers in Switzerland (*Finextra–March 2025*).

### **Renew Capital**

Equity investment in NjiaPay

Mouro Capital, Anthemis and Portfolio Ventures

Participation in £5 million Seed funding round in Burbank

Algebra Ventures and Quona Capital

Participation in US\$6.75 million Seed funding round in enza

March 2025

**Maven Capital Partners** 

Participation in Series A funding round in Kani Payments

February 2025

## Endeit Capital and

Participation in US\$37 million Series B funding round in Nomupay

**Uneti Ventures** 

January 2025

Addition, Greyhound and Lightrock

Participation in €60 million funding round in Satispay

Toscafund / Penta Capital

US\$30 million equity investment in CellPoint Digital

November 2024

Accel, Leapfrog and TCV

Participation in US\$267 million Series F funding round in Zepz

October 2024

## Molten Ventures and 83North

Participation in US\$220 million Series C funding round in Form3

Altos Ventures, Fintech Collective, FJ Labs, Avenir Growth, Y Combinator and Jabbar Internet Group

Participation in US\$22 million Series A funding round in Ziina

September 2024

## Galaxy Ventures and Accomplice

Participation in US\$10.7 million Series A funding round in Layer2 Financial

### Union Square Ventures, Ribbit Capital and Slow Ventures

Participation in US\$15 million Series A funding round in Sling Money

August 2024

Acrew Capital, DST Global Partners, Norrsken22, HOF Capital, Amplo and NYCA Partners

Participation in US\$40 million Series A funding round in Nala

## Argentem Creek Partners

Participation in US\$13.5 million Series A extension funding round in dopay

July 2024

### PE-acquisitions:

### Carlyle Group

Acquisition of majority stake in SurePay

June 2025

#### Arcapita

Consortium acquisition of majority stake in Neopay

### Investcorp

Acquisition of majority stake in Epipoli

January 2025

### Bridgepoint Advisers

Acquisition of Eckoh

October 2024

### SPE Capital

Acquisition of OMOA

August 2024

#### **Aurum Partners**

Acquisition of significant stake in Sokin

July 2024

# Institutional— acquisitions / equity investments:

### **HSBC**

Strategic investment in Token.io

#### **UBS, Citi and NatWest**

Participation in funding round in Icon Solutions

June 2025

## Goldman Sachs and Barclays

Participation in US\$220 million Series C funding round in Form3

September 2024

## Government funding:

### **British Business Bank**

Participation in £5.7 million Series A funding round in Ryft

April 2025

### Payment giants:

#### Visa Ventures

Equity investment in BVNK

May 2025

### Visa

Equity investment in Mynt

April 2025

#### Fiserv

Participation in US\$150 million funding round in Melio

October 2024

### Mastercard

Participation in US\$220 million Series C funding round in Form3

September 2024

### UHNW:

### Lord Stanley Fink

Participation in £37 million investment round in Curve

March 2025

## Payments - Publicly reported deals & situations

### Inorganic growth of market players

### **Market commentary:**

1 in 3 Britons made contactless payments via phone each month in 2023, while transactions in cash fell as consumers continued to turn away from using it as a spending tool (Financial Times-July 2024).

TerraPay, Airtel, bKash, MPESA, Nequi and Sama Money formed the 'Wallet Interoperability Council' aimed at facilitating interconnection in cross-border transactions across Bangladesh, Colombia, Kenya, Senegal, Tanzania and Uganda (Finextra-August 2024).

Finland, Sweden, Norway, Denmark and Estonia are developing offline card payment systems to avoid outages if online services are knocked out (Finextra-May 2025).

Sweden's push to become a cashless society is rapidly reversing, as the Swedish Central Bank submits proposals to introduce an obligation to accept cash in the sale of essential goods (Finextra-May 2025).

### **Mergers**:

**Moka & United Payment** 

Merger

June 2025

### **Acquisitions:**

#### Xero

Acquisition of Melio

#### **PavRetailers**

Acquisition of Celeris

### Fiserv

Acquisition of 49.9% of AIB Merchant Service

### **Peach Payments**

Acquisition of PayDunya

### **DLocal**

Acquisition of AZA Finance

#### Grenke

Acquisition of B2F

### Lemonway

Acquisition of PayGreen's business

June 2025

Acquisition of Pipit Global

May 2025

#### Nayax

Acquisition of Inepro Pay

### **Global Payments**

Acquisition of Worldpay

### FIS (Fidelity National Information Services)

Acquisition of Global Payments' issuer solutions business

### **IFX Payments**

Acquisition of Argentex

April 2025

#### Fiserv

Acquisition of CCV

### **Payglobe**

Acquisition of 60% of Moneynet

### Rapyd

Acquisition of PavU

### myPOS

Acquisition of UTP Group

### PayU

Acquisition of 43.5% of Mindgate Solutions

March 2025

#### Numia

Acquisition of BCC POS

### Retex

Acquisition of Konvergence

### Paycorp

Acquisition of Pilot Software

### **KORT Payments**

Acquisition of Paysafe Direct

#### Shift4

Acquisition of Global Blue

### **Market Pay**

Acquisition of Altapay

#### Margeta

Acquisition of TransactPay

February 2025

### eMag and HeyBlu

Acquisition of Orange Money

### **Ebury**

Acquisition of ArcaPay

MoonPay Acquisition of Helio

### **Dgpays**

Consortium acquisition of majority stake in Neopay

### **MyPOS**

Acquisition of Toporder

### **United Payment**

Acquisition of majority stake in Turan

### Stitch

Acquisition of ExiPay

January 2025

### Sokin

Acquisition of Settle

December 2024

### 360 Payment Solutions

Acquisition of Tsi Plus

### 360 Payment Solutions

Acquisition of José Miguel López

### Mastercard

Acquisition of Minna **Technologies** 

October 2024

### Tarabut

Acquisition of Vyne

September 2024

#### Stripe

Acquisition of Lemon Squeezy

#### Ant Group / Antom

Acquisition of MultiSafepay

July 2024

### JVs:

### Mastercard

### **Payments**

One Credential JV with PayPal

#### Mastercard

### Merchant solutions

Merchant solutions JV with Deutsche Bank

#### Visa

FDIC-insured debit cards Debit card JV with Klarna

### Visa

### Physical cards

Physical card JV with Zilch

### Nomupay

### **Payments**

Strategic partnership with SB Payment Service

### MoneyGram

### Remittance

International money transfers JV with tigmo

### Ant International

### Cross-border payments

Cross-border payment solutions JV with Deutsche Bank

### Worldpay

### Merchant services

Merchant services JV with Santander UK

### **Western Union**

### Remittance

Cross-border money transfer services JV with UK Post Office

### Visa

### Sustainable finance

Carbon tracking JV with Bank al Etihad and ecolytiq

### Mastercard

### **Payments**

Digital payment services JV with EGBANK

### Mastercard

JV with Chainlink

### Crypto asset purchase Crypto assets purchase

June 2025

### Worldpay

### Stablecoin payments

Stablecoin payments JV with BVNK

### **Volante Technologies**

### **Payments**

Payments infrastructure JV with Arion Bank

#### Adven

### **Payments**

Electric vehicle payments JV with Paythru

### Mastercard

### **Payments** Stablecoin payments JV with MoonPay

#### Wise

### **Payments**

Cross-border payments JV with Raiffeisen Bank International

May 2025

### Mastercard

Crypto wallet Crypto debit cards JV with Kraken

April 2025

### Mimo

Embedded funding Embedded funding JV with Froda

### Ripple

### African crypto-enabled cross-border payments

Crypto payments JV with Chipper Cash

### **Al Etihad Payments**

### Co-branded cards

UAE co-badged cards JV with UnionPay International

March 2025

### Telr E-commerce and

payments Digital commerce payments JV with Apaya

### Checkout.com

### **UAE** payments UAE payment solutions JV with nogodi

### Visa

### B2B travel payments B2B travel payments

JV with Qashio

January 2025

Kameo

JV with Unicaja

Fiserv

**Payments** 

### **Payments** Open banking payments JV with Neonomics

Payments and e-commerce

### Mastercard

**Payments** Saudi Arabia Card-asa-Service and Bankas-a-Fintech JV with

Jeel / Riyad Bank

### Alipay+

### **Payments**

Cross-border mobile payments JV with İşbank

December 2024

### Worldline

**Payments** Italy merchant acquiring

### Mastercard B2B mobile virtual card payment

Approval2Buy JV

JV with Credem

## with NatWest

### Ingenico **Payments**

Crypto payments JV with Lunu Pay

### Wise **Payments** Cross-border payments JV

### Checkout.com

**Payments** Digital payments JV with Zing

with Standard Chartered

November 2024

### TerraPay

### **Payments**

Italian cross-border payments JV with Fabrick

#### MeaWallet

### Digital cards

Corporate digital cards JV with Togio

October 2024

### Mastercard

Consumer lending Open Banking for lending JV with Argyle

### Revolut

### Card transfers Card transfers JV with Visa Mastercard

**Payments** Card-to-card payments

August 2024

JV with Ampere

### Karma Wallet Insurance claims processing

Insurance claims JV

### with Palomar

GoCardless Direct debit solutions Direct debit services

### JV with Airwallex

Worldline Digital payments / BaaS BaaS JV with BKN301

### Nexi **Payments**

### with Amazon.it Visa Crypto wallets

Crypto payments

JV with Tangem

Bancomat Pay JV

July 2024

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## Payments – Publicly reported deals & situations

### Payment solution providers stockpile growth capital

Token.io

Successful investment from HSBC

**Payflow** 

Successful €10 million funding round led by Cusp Capital

**Icon Solutions** 

Successful funding round led by UBS

June 2025

Dojo

Successful US\$190 million equity investment Vitruvian Partners

**BVNK** 

Successful investment from Visa Ventures

May 2025

Mynt

Successful equity investment from Visa

Ryft

Successful £5.7 million Series A funding round led by EdenBase

Sipay

Successful US\$78 million Series B funding round led by Elephant VC

Navro

Successful US\$41 million Series B funding round led by Jump Capital

**Next Generation** 

Successful US\$5 million Seed funding round

April 2025

Mimo

Successful US\$8.5 million funding round led by Project A

Curve

Successful £37 million investment round led by Hanaco Ventures

NijaPay

Successful investment from Renew Capital

**Burbank** 

Successful £5 million Seed funding round led by Mouro Capital

enza

Successful US\$6.75 million Seed funding round led by Algebra Ventures and Quona Capital

March 2025

**Kani Payments** 

Successful Series A funding round led by Maven Capital Partners

February 2025

Nomupay

Successful US\$37 million Series B funding round led by Endeit Capital

January 2025

**Flatpay** 

Successful €57.6 million Series C funding round

December 2024

Satispay

Successful €60 million funding round led by Addition, Grevhound and Lightrock

**CellPoint Digital** 

Successful US\$30 million equity investment from Toscafund and Penta Capital

November 2024

Zepz

Successful US\$267 million Series F funding round led by Accel

Melio

Successful US\$150 million funding round led by Fiserv

**Arab Financial Services** 

Successful US\$50 million financing

October 2024

Form3

Successful US\$220 million Series C funding round led by Goldman Sachss

Ziina

Successful US\$22 million Series A funding round led by Altos Ventures

September 2024

Layer2 Financial

Successful US\$10.7 million Series A funding round led by Galaxy Ventures

Sling Money

Successful US\$15 million Series A funding round led by Union Square Ventures, Ribbit Capital and Slow Ventures

August 2024

Nala

Successful US\$40 million Series A funding round led by Acrew Capital

dopay

Successful US\$13.5 million Series A extension funding round led by Argentem Creek Partners

July 2024

### Early birds cash-out

Poste Italiane

Disposal of 3.78% of Nexi

February 2025

**Adenia Partners** 

Disposal of OMOA

August 2024

### Banks opt for partnership model?

### **Market commentary:**

In a digitized financial landscape, traditional banks are facing an imperative to transform their payment infrastructures, driven by customer expectations and competition from digital-first challengers (PYMTS-June 2025).

JVs:

**Deutsche Bank** 

Merchant solutions JV with Mastercard

**Deutsche Bank** 

Cross-border payment solutions JV with Ant International

Santander UK

Merchant services JV with Worldpay

**EGBANK** 

Digital payment services JV with Mastercard

June 2025

Barclavs

Payments business JV with Brookfield Asset Management (as part of Barclays' exit strategy)

April 2025

Unicaja

Payments and e-commerce JV with Fiserv

January 2025

Riyad Bank / Jeel

Saudi Arabia Cardas-a-Service and Bank-as-a-Fintech JV with Mastercard

İsbank

Cross-border mobile payments JV with Alipay+

December 2024

**Standard Chartered** 

JV with Wise

Digital payments JV with Visa

UBS

Disposal of 50% of Swisscard to

Citi

**Emirates NBD** 

Cross-border payments

Intesa Sanpaolo

November 2024

Santander

Open banking payments JV with Token.io

American Express

Cross-border debit card payments JV with Mastercard

Blockchain-based payments JV with Partior

**Doha Bank** 

Cross-border payments JV with Nium

**TBC Bank Uzbekistan** Uzbek payments and money transfers JV with Visa

**TBC Bank Uzbekistan** 

Uzbek payments JV with Mastercard

October 2024

**Minority disposals:** 

**AIB Group** 

Disposal of 49.9% of AIB Merchant Service

June 2025

**Debt facilities:** 

European **Investment Bank** 

Provision of €220 million

debt facility to Nexi September 2024

**Acquisitions:** 

**Okto Bank** 

Acquisition of majority stake of U4C

January 2025

**National Bank of Kuwait** 

Acquisition of 51%

of uPayments December 2024

Sovcombank Acquisition of Rocket fintech platform

November 2024

**Morgan Stanley Expansion Capital** 

Acquisition of significant

stake in Sokin July 2024



### FMI horizontal expansion

### **Acquisitions:**

### Miami International **Holdings / MIH East Holdings**

Stock exchange Acquisition of The International Stock Exchange Group

March 2025

### Euronext

Power derivatives trading Acquisition of Nasdag's Nordic power

futures business

January 2025

### **SIX Group**

Stock exchange Acquisition of Aquis Exchange

November 2024

### **Partnerships:**

### LCH

FX clearing Expansion of ForexClear service JV with CMU OmniClear

June 2025

### SimCorp

Risk analytics Integration of SimCorp's offering into Axioma Risk analytics

### **Euronext**

Collateral management Collateral management services JV with Euroclean

February 2025

## **Boerse Stuttgart Digital**

Crypto infrastructure Crypto infrastructure JV with Fenergo

November 2024

### Euroclear DLT

Tokenise gilts, gold and Eurobonds JV with Digital Asset and World Gold Council

October 2024

FMI digital expansion

### **Banks:**

Euroclear

of Inversis

July 2025

Acquisition of 49%

SaaS

### Societe Generale

Belgium

### Belgium

in Euroclear to GIC

February 2025

### Euroclear

Digital market infrastructure Acquisition of strategic stake in Marketnode

October 2024

State Street

October 2024

Disposal of 6.86% of

Moscow Exchange

Russia

### Mega private equity buy & build

OTC post-trade infrastructure Acquisition of Osttra

April 2025

### Cashing-out of "liquid" FMI stakes

Disposal of 3.9% of Euroclean

#### Citi

Disposal of 0.99% stake

### **FMI businesses:**

### **London Stock Exchange** Belgium

Disposal of 4.92% of Euroclear

December 2024

#### **Moscow Exchange**

Kazakhstan Disposal of 13.1% of Kazakhstan Stock Exchange

October 2024

### Foreigners dip a toe in

### GIC

Singapore

Acquisition of 4.99% of Euroclear

February 2025

### **TCorp**

Australia

Acquisition of 4.92% of Euroclear

December 2024

### **Fundament Capital**

Acquisition of 6.86% of Moscow Exchange

October 2024

### Inorganic growth of digital asset players

### **Zodia Markets**

Digital asset custody Acquisition of Tungsten

June 2025

Crypto trading

# **Zodia Markets**

## (Standard Chartered)

**Custody Solutions** 

### CoinDCX

Acquisition of BitOasis

(Standard Chartered) Digital asset OTC trading

Acquisition of Elwood Capital Management

July 2024

### FMI vertical integration

### **Euronext**

Acquisition of Admincontrol

March 2025 **SIX Group** 

### Information services Acquisition of Swiss

January 2025

Fund Data

#### **Euronext**

Tax compliance Acquisition of Acupay

October 2024

#### **Euronext**

Al research platform Acquisition of Substantive Research

### **London Stock Exchange Group**

Post-trade processing platform

Acquisition of Veris

### September 2024

#### **Euronext** Benchmark administration

Acquisition of 75% of Global Rate Set Systems

June 2024

## S&P Global and

OTC post-trade infrastructure

April 2025

### Nasdaq

January 2025

### Non-core exits

## **CME Group**

Disposal of Osttra

Power derivatives trading Disposal of Nordic power futures business

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### High buyer / investor appetite

### **Deal highlight:**

White & Case advised Hg and the other shareholders on TA Associates' investment in French online trading platform smartTrade Technologies.

### **Private capital:**

### Sofina, Noteus Partners, Balderton Capital, Tencent and HV Capital

Investment platform

Participation in €155 million funding round in Scalable Capital

June 2025

### **TA Associates**

Trading platform
Equity investment
in SmartTrade

### BlackFin Tech

Fixed income trading infrastructure

Participation in US\$25 million Series B funding round in TransFice

April 2025

#### **Incore Invest**

Investment platform
Equity investment in Savr

September 2024

### **Developed fintech:**

#### Softline

Investment platform Acquisition of 70% of Finup24

November 2024

### **Private equity:**

### WestBridge Structured financing

Acquisition of majority stake in Causeway Securities

October 2024

### **Trade investors:**

### **Citadel Securities**

Fixed income trading infrastructure

Participation in US\$25 million Series B funding round in TransFicc

April 2025

### **Strategic investors:**

## **Qatar Development** Bank

Shariah-compliant investment platform Equity investment in Wahed

November 2024

## National Bank of Bahrain

Investment banking
Acquisition of additional
8.56% of SICO

August 2024

### **Public market:**

### eToro

Trading platform Nasdag IPO

May 2025

## Derayah Financial Company

Investment platform US\$400 million Saudi Stock Exchange IPO

March 2025

### Market consolidation to achieve economies of scale & scope

### **Deal highlight:**

White & Case advised Bryan, Garnier & Co., an independent investment bank specialising in the European technology and healthcare sectors, on its acquisition by Stifel Financial Corp.

### **Acquisitions:**

### Stifel Financial Corp.

Investment banking Acquisition of Bryan, Garnier & Co.

### BNP Paribas Securities Services

Custody services
Acquisition of HSBC

Continental Europe's custody and depositary bank business

June 2025

## Stifel Financial Corp. Investment banking

Acquisition of B. Riley Employee Advisors

#### Archax

Broker dealer Acquisition of Globacap Private Markets

April 2025

### Alpha Bank / Alpha Services and Holdings Investment banking

Acquisition of Axia Ventures Group

Bank J. Safra Sarasin Investment banking Acquisition of 69.71% of Saxo Bank

March 2025

#### oneZero

Data analytics
Acquisition of Autochartist

February 2025

### Graubündner Kantonalbank

Investment banking
Acquisition of remaining
30% of BZ Bank

#### EQUITA

Investment banking
Acquisition of 70%
of Cap Advisory

December 2024

#### DNB

Investment banking
Acquisition of Carnegie

October 2024

### **Mergers:**

### CIMD Intermoney & Beka

Spain Merger

June 2025

### **Partnerships:**

#### Swedbank

Investment banking
Investment banking
JV with SpareBank 1

March 2025

### Mounting online competition

#### **Scalable Capital**

Investment platform
Successful €155 million
funding round
led by Sofina and
Noteus Partners

June 2025

### SmartTrade

Trading platform
Successful investment
from TA Associates

### TransFicc

Fixed income trading infrastructure
Successful US\$25 million
Series B funding round

led by Citadel Securities

April 2025

#### Wahed

Shariah-compliant investment platform Successful equity investment from Qatar Development Bank

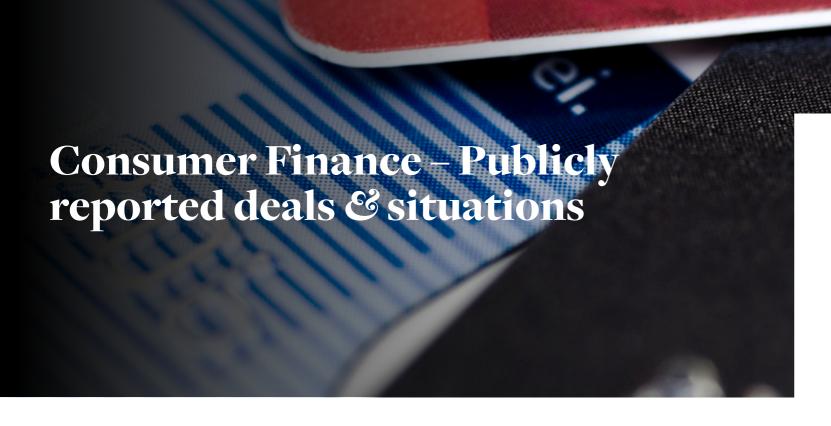
November 2024

#### Savr

Investment platform
Successful equity

investment from Incore Invest

September 2024



### Healthy buyer / investor appetite

### **Deal highlight:**

White & Case advised Bank of Jerusalem on its unsolicited, deal-jump bid to acquire Isracard, Israel's largest consumer finance and payment solutions provider.

## Strategics (investments):

### **CommerzVentures**

Consumer finance
Participation in
US\$13 million preSeries C funding round
in MoneyFellows

May 2025

#### **NatWest**

#### Credit cards

Equity investment in Yonder

April 2025

### Citibank BNPL

Participation in €410 million debt and equity funding round in SeQura

November 2024

### Stanbic Bank Ghana

Digital lending
Participation in
US\$10 million Series B
debt funding round in Fido

September 2024

## Strategics (debt funding):

### Deutsche Bank

Consumer lending
Provision of £250 million

debt funding facility to Abound

March 2025

## Strategics (acquisitions):

## Norion Bank / Walley Consumer finance

Acquisition of Verkkokauppa. com's consumer financing business

June 2025

### IBL Banca

Consumer credit
Acquisition of 60% of
Fincentro Finance

February 2025

#### Barclays

### Credit cards

Acquisition of Goldman Sachs' General Motors card business

October 2024

## Multilateral development banks:

## International Finance Corporation

Micro lending
Participation in
US\$157.5 million funding
round in MNT-Halan

July 2024

### IPOs:

### **Enity Holding**

Mortgage lending Nasdaq Stockholm IPO

June 2025

### **Eleving Group**

Consumer finance €29 million Nasdaq

Riga Stock Exchange and Frankfurt Stock Exchange IPOs

October 2024

### De-SPACs:

### Iris Financial & Younited

Consumer credit
Business combination

October 2024

### **UHNW**:

#### **EAVISTA / Arif Babayev**

Credit cards
Acquisition of 75.1%
of Card Complete
Service Bank

February 2025

### **Conglomerates:**

### **Delek Group**

Credit cards
Acquisition of Isracard

July 2025

## Private / venture capital:

### Rocketship, MITAA, Oneway VC and MoreThan Capital

Corporate credit card and financial management

Participation in US\$19.8 million debt and equity funding round in Qashio

### Nclude Fund, Al Mada Ventures and Partech Africa

Consumer finance

Participation in US\$13 million pre-Series C funding round in MoneyFellows

May 2025

### Korelya Capital and Opera Tech Ventures

Participation in €10 million funding round in Hokodo

### Illuminate Financial, Speedinvest, PayPal Ventures and Motive Ventures

Corporate credit cards
Participation in
US\$40 million Series B
funding round in Pliant

April 2025

### Blue Pool Capital, Hassana Investment Company, Wellington Management and STV BNPL

Participation in US\$160 million Series E funding round in Tabby

February 2025

### Goodwater Capital, Ascension Ventures and Love Ventures

Mortgage brokerage
Participation in £14 million
Series B funding
round in Tembo

## Vor Capital, CNI and Incore

Corporate credit cards
Participation in
€22 million Series B
funding round in Mynt

December 2024

## RTP Global, Repeat and Latitude

Credit cards
Participation in
£23.4 million early-stage
funding round in Yonder

### BlueOrchard Finance and FMO Investment Management

Digital lending
Participation in
US\$20 million Series B
funding round in Fido

September 2024

### Blue Owl Capital, Rho Capital Partners, The Olayan Group and

Hollyport Capital
Payroll finance
Participation in
US\$120 million funding
round in CloudPay

August 2024

### Catalyst Romania Fund II, South Central Ventures and Lead Ventures BNPL

Participation in €10 million Series B funding round in Leanpay

### Development Partners International, Lorax, Capital Partners, Apis Partners Lunate and GB Corp

Micro lending
Participation in
US\$157.5 million funding
round in MNT-Halan

July 2024

### Consolidation of market share

### **Acquisitions:**

### Zellis

Earned wages platform Acquisition of Hastee

### Epassi

Employee benefits platform

Acquisition of VIP District

### LemFi

Consumer credit
Acquisition of Pillar

June 2025

#### Younited

Sustainable banking Acquisition of Helios

May 2025

### BTB Israel

Neo-lending Acquisition of Loani

#### Maseera

Consumer finance
Acquisition of ADVA

## The Western Union

Acquisition of eurochange

April 2025

#### Isracard

Cashflow management
Acquisition of 30% of Bizi

#### MFK Zaymer

Microcredit
Acquisition of 51% of
MKK Sodeistvie XXI

March 2025

## Consumer Finance – Publicly reported deals & situations

### Consolidation of market share continued

Financial marketplace Acquisition of Fiizy

February 2025

Deel

Money transfer / payroll finance Acquisition of

Atlantic Money December 2024

Tide

Payroll finance Acquisition of Onfolk

October 2024

Klarna

**BNPL** 

Acquisition of Laybuy's New Zealand assets

August 2024

JVs:

Klarna **BNPL** 

'Play Now, Pay Later' JV with Meta

Klarna

FDIC-insured debit cards

FDIC debit card JV with Visa

Zilch

Physical cards

Physical card JV with Visa

June 2025

Klarna

**BNPL** 

BNPL JV with Eurostar

Klarna **BNPL** 

U.S. BNPL JV with eBay

April 2025

Klarna

**BNPL** 

BNPL JV with JPMorgan Payments

February 2025

**Enfuce** 

Corporate credit cards

Business credit card JV with Alisa Bank

December 2024

Klarna

**BNPL** U.S. BNPL JV with Google Pay

November 2024

**Abound** 

Consumer lending Open banking JV

with D•One

Argyle

Consumer lending

Open Banking for lending JV with Mastercard

August 2024

### Smaller lenders stockpile lending firepower

### **Market commentary:**

UK government is introducing new rules to clamp down on what it describes as the 'wild west' of BNPL lending (Finextra-May 2025).

#### PavLater Qatar

**BNPL** 

Succesful investment from LuLu Al

### **MoneyFellows** Consumer finance

Successful US\$13 million pre-Series C funding round led by Al Mada Ventures and Nclude Fund

May 2025

### Yonder

Credit cards

Successful equity investment from NatWest

### Hokodo

**BNPL** 

Successful €10 million funding round led by Korelya Capital and Opera Tech Ventures

### Pliant

Corporate credit cards Successful US\$40 million

Series B funding round led by Illuminate Financial and Speedinvest

April 2025

Dutch government has moved to stop the spread of buy

now, pay later services onto the high street, asking Klarna to

reconsider its plans to move into physical stores (Finextra-

January 2025).

Abound Consumer lending

Successful £250 million debt funding round led by Deutsche Bank

March 2025

**Tabby BNPL** 

Successful US\$160 million Series E funding round led by Blue Pool Capital and Hassana Investment Company

February 2025

Tembo

Mortgage brokerage

Successful £14 million Series B funding round led by Goodwater Capital

Mynt

Corporate credit cards

Successful €22 million Series B funding round led by Vor Capital

December 2024

SeQura

**BNPL** 

Successful €410 million debt and equity funding round led by Citibank

November 2024

Yonder

Credit cards

Successful £23.4 million early-stage funding round led by Repeat and RTP Global

Fido

Digital lending

Successful US\$20 million Series B funding round led by BlueOrchard Finance and FMO Investment Management

September 2024

CloudPay

Payroll finance

Successful US\$120 million funding round led by Blue Owl Capital

Axio

**BNPL** Successful US\$20 million equity investment from Amazon

August 2024

Leanpay **BNPL** 

Successful €10 million Series B funding round led by BlackPeak Capital **MNT-Halan** 

Microlending

Successful US\$157.5 million funding round led by International Finance Corporation

July 2024

### Partnership model

### **Market commentary:**

HSBC is entering the UK buy now, pay later market through the launch of Flexipay (Finextra-November 2024).

Two

**B2B BNPL** 

Achteraf Betalen BNPL JV with ABN AMRO

December 2024

Klarna

**BNPL** BNPL JV with Adobe Commerce

July 2024

## **Selling-out**

### **UniCredit Bank Austria**

International

### **Goldman Sachs**

Credit cards Disposal of General

Motors card business

October 2024

## Ingles EFS

Disposal of (undisclosed quantum) unsecured NPLs to undisclosed acquirer

April 2025

Caixabank Payments & **Consumer EFC EP SA** 

Disposal of (undisclosed quantum) unsecured NPLs to

undisclosed acquirer

July 2024

### Credit cards

Disposal of 50.1% of Card Complete Service Bank

Raiffeisen Bank

Credit cards Disposal of 25% of Card Complete Service Bank

February 2025

## **Leveraging NPL markets**

## **Financiera El Coste**

Spain

Spain

# Specialty Finance / Marketplace Lending - Publicly reported deals & situations

### Sustained buyer / investor / partner interest

### **Deal highlight:**

White & Case advised Switzerland-based financing platform Teylor on its acquisition of Grenke's factoring business.

### Private equity / venture capital:

### **General Catalyst** (Customer Value Fund) SME finance

€92.7 million equity investment in Finom

### **ABN Ventures**

### Corporate credit card and financial management

Participation in US\$19.8 million debt and equity funding round in Qashio

May 2025

### **Partners for Growth**

Automotive finance Provision of £25 million Shariah debt funding to Ayan Capital

### **Incore Invest**

SME finance Participation in €20 million Series B funding round in Froda

April 2025

### **Bain Capital Ventures**

Cross-currency management

Participation in US\$33 million Series A funding round in Grain

March 2025

### Breega, Evolution Ventures, Endeavor Catalyst, Daphni, Speedinvest,

212 and Plus VC SME revenuebased financing

Participation in US\$69 million Series A debt and equity funding round in Flow48

February 2025

### White Field Ventures and **Vastly Valuable Ventures**

Marketplace lending Participation in (undisclosed) pre-Seed funding round in Qardy

August 2024

### **Pollen Street Capital**

SME lending Participation in €35 million funding round in Finbee Verslui

July 2024

### FIs:

### Victoriabank / **Banca Transilvania**

SME lending Acquisition of Microinvest

#### Mediobanca

Financial leasing Acquisition of

remaining 40% of SelmaBipiemme Leasing

April 2025

#### **Deutsche Bank / DWS** Factoring

Participation in £107 million Series A debt and equity funding round in Revving

February 2025

### Alpha Bank / ABC Factors

**Factoring** 

Acquisition of Flexfin

January 2025

### NLB

Leasing

Acquisition of Summit Leasing Slovenija

### **Paragon Bank**

Leasing

Acquisition of Five Arrows Leasing

August 2024

### NLB

Leasing Acquisition of

Mobil Leasing July 2024

### Non-Fls:

#### XIFU Capital

**Automotive Finance** €100 million investment in Knave

### Alsulaiman Group

Automotive finance Acquisition of Taajeer Finance Company

June 2025

### **Trade consolidators:**

#### Credion

SME lending

Acquisition of CapSearch

June 2025

### Teylor

Factoring

Acquisition of Grenke's factoring business

April 2025

### Orbian

Working capital finance Acquisition of Roger

January 2025

### MNT-Halan

Trade finance Acquisition of Tam Finans

July 2024

### Partnering for scale

#### Mondu

B2B payments

B2B payments / BNPL JV with Payin3

#### Mondu

B2B payments

B2B payments / BNPL JV with Lemonway

April 2025

## Availability of growth capital

### **Equity / equity** & debt:

### Knave

Automotive finance

Successful €100 million investment from XIFU Capital

June 2025

### Finom

SME finance

Successful €92.7 million equity investment from General Catalyst (Customer Value Fund)

### Qashio

Corporate credit card and financial management

Successful US\$19.8 million debt and equity funding round led by Rocketship

May 2025

### Froda

SME finance

Successful €20 million Series B funding round led by Incore Invest

April 2025

#### Grain

Cross-currency management

Successful US\$33 million Series A funding round led by Bain Capital Ventures

### Lenkie

SME financing Successful £49 million Series A debt and

equity funding round

March 2025

### Revving

**Factoring** 

Successful £107 million Series A debt and equity funding round led by DWS

#### Flow48

SME revenuebased financing

Successful US\$69 million Series A debt and equity funding round led by Breega

February 2025

#### Qardy

Marketplace lending

Successful (undisclosed) pre-Seed funding round led by White Field Ventures and Vastly Valuable Ventures

August 2024

### Finbee Verslui

SME lending

Successful €35 million funding round led by Pollen Street Capital

July 2024

### **Debt only:**

**Ayan Capital** 

Automotive finance Successful £25 million Shariah debt funding from Partners for Growth

April 2025

### Carmoola

Automotive finance Successful

US\$100 million debt

financing from NatWest October 2024

### Banks opt for indirect exposure

### **Market commentary:**

Santander has delayed the release of its full UK results because of a court ruling on car loans (Financial Times-October 2024).

### NatWest

Automotive finance

Provision of US\$100 million debt financing to Carmoola

October 2024

### IPO green shoots?

### JetLend Holding

Crowdlending €0.66 per share St. Petersburg Stock

March 2025

Exchange IPO

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